

Troy D. Mix

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EDUCATION

Completed doctoral coursework and achieved Ph.D. candidacy in Regional Planning, University of Illinois at Urbana-Champaign

2004 Master of Public Administration, University of Delaware

2002 B.A. in Political Science (summa cum laude), University of Pittsburgh

PROFESSIONAL APPOINTMENTS

Institute for Public Administration, University of Delaware

2025 – present Acting Director
Lead and develop public service programs that advance quality of life and government service delivery in Delaware while providing students with real-world public policy experience. Direct a team of 25 professional staff and dozens of undergraduate and graduate students. Oversee research and service initiatives across diverse policy areas, including local government planning and management; economic development and infrastructure; education policy and civics; and water resources and environmental planning.

2018 – 2025 Associate Director
Led strategic planning, budgeting, and program innovation functions, including directing more than \$1 million annually in sponsored research on regional economic development; organizational development; and policy analysis and technical assistance services addressing town, transportation, and resilience planning topics. Supervised six (6) full-time professionals, two (2) part-time senior fellows, and multiple graduate and undergraduate research assistants.

2024 – 2025 Lead Policy Scientist

2014 – 2024 Policy Scientist

2008 – 2010 Assistant Policy Scientist

2005 – 2008 Policy Specialist II

2004 – 2005 Limited-term researcher

ACADEMIC APPOINTMENTS

2022 – present Instructor, secondary faculty appointment, Joseph R. Biden, Jr. School of Public Policy and Administration, University of Delaware

TEACHING EXPERIENCE

- 2023 – present Innovation and Technology in Public and Nonprofit Organizations, Instructor, Joseph R. Biden, Jr. School of Public Policy and Administration, (3 credits, asynchronous and in person).
- 2024 Middle-Class Economics, Instructor, Biden Institute, Joseph R. Biden, Jr. School of Public Policy and Administration, Spring 2024 (1 credit).
- 2020 – 2022 Innovation and Technology in Public and Nonprofit Organizations, Co-instructor with John Collins, Joseph R. Biden, Jr. School of Public Policy and Administration, Spring semester (3 credits).
- 2019 Urban and regional analysis, Instructor, Joseph R. Biden, Jr. School of Public Policy and Administration, Spring 2019 (3 credits).
- 2015 Transportation sustainability (instructed 2 weeks on “Finance and Policy”), online course, Department of Civil and Environmental Engineering, University of Delaware, cross-listed and instructed with Mid-Atlantic Transportation Sustainability University Transportation Center schools—Marshall University, Morgan State University, Old Dominion University, University of Delaware, University of Virginia, Virginia Tech, Fall 2015.
- 2014 GIS analysis for planners, Instructor of online course, Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign, Summer 2014 (3 credits).
- 2012 GIS analysis for planners, Developer of online course, Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign, Fall 2012 (3 credits).
- 2011 – 2012 GIS for planners, Instructor, Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign, Fall 2011 and Spring 2012 (3 credits).
- 2010 – 2011 Urban and regional analysis, Teaching assistant, Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign, Spring 2010 and 2011 (3 credits).
- 2005 – 2008 GIS applications in the public and nonprofit sector, Co-instructor, School of Urban Affairs and Public Policy, University of Delaware, Spring 2005-2008 (3 credits).

GRANTS AND CONTRACTS

External Funding (as PI or co-PI)

SINCE 2020 = \$5,939,637

SINCE 2014 = \$8,455,911

2025 – 2026
\$1,256,197

State of Delaware, “Collaborative for Innovation in Delaware Corporate Governance,” \$200,000, PI, 7/2025 – 6/2026.

U.S. Department of Agriculture, Rural Development, Rural Community Development Initiative, “Rural Community Capacity Accelerator,” \$84,654, PI, 10/2025 – 9/2026 (3-year, \$253,962 award to University of Delaware through 2027).

U.S. Environmental Protection Agency, “Region 3 Technical Assistance to Brownfields Communities,” \$156,095, PI, 10/2025 – 9/2026 (5-year, \$752,381 award to University of Delaware through 2028, as part of \$5 million total award with West Virginia University, Virginia Tech, and Marshall University).

State of Delaware, Office of Management and Budget, “Technical Assistance and Capacity Building Program for Municipal Grant Development,” \$354,000, PI, 7/2025 – 6/2026 (5-year, \$1.77 million award through 6/2027).

Delaware Department of Agriculture, “Veterinary Medical Practice Landscape Analysis,” \$90,000, co-PI, 1/2025 – 9/2025.

Delaware Department of Transportation, “Economic Development Planning Activities,” \$140,000, PI, 7/2025 – 6/2026.

State of Delaware, Office of State Planning Coordination, “General Planning Assistance – On Call,” \$26,948, PI, 7/2025 – 6/2026.

State of Delaware, “Local Government Research and Assistance,” \$203,500, PI, 7/2025 – 6/2026.

2024 – 2025
\$1,305,530

New Castle County, Delaware, “Building Better Communities Impact Study,” \$74,100, PI, 12/2024 – 5/2025.

U.S. Department of Agriculture, Rural Development, Rural Community Development Initiative, “Rural Community Capacity Accelerator,” \$84,654, PI, 10/2024 – 9/2025 (3-year, \$253,962 award to University of Delaware through 2027).

U.S. Environmental Protection Agency, “Region 3 Technical Assistance to Brownfields Communities,” \$156,095, PI, 10/2024 – 9/2025 (5-year, \$752,381 award to University of Delaware through 2028, as part of \$5 million total award with West Virginia University, Virginia Tech, and Marshall University).

State of Delaware, Office of Management and Budget, “Technical Assistance and Capacity Building Program for Municipal Grant Development,” \$354,000, PI, 7/2024 – 6/2025 (5-year, \$1.77 million award through 6/2027).

Delaware Department of Transportation, “On-Call Support for Planning Applications and Analysis Activities,” \$71,250, PI, 7/2024 – 6/2025.

Delaware Department of Transportation, “On Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$142,500, PI, 7/2024 – 6/2025.

Delaware Department of Labor, “Clean, Green, and Blue Workforce Transition Analysis,” \$140,000, PI, 2/2024 – 8/2025.

Delaware Department of Labor, “Labor Force Participation Rate Study,” \$44,485, PI, 4/2024 – 8/2025

State of Delaware, Office of State Planning Coordination, “General Planning Assistance – On Call,” \$27,677, PI, 7/2024 – 6/2025.

State of Delaware, “Local Government Research and Assistance,” \$203,500, PI, 7/2024 – 6/2025.

2023 – 2024
\$1,014,991

U.S. Environmental Protection Agency, “Region 3 Technical Assistance to Brownfields Communities,” \$156,095, PI, 10/2023 – 9/2024 (5-year, \$752,381 award to University of Delaware through 2028, as part of \$5 million total award with West Virginia University, Virginia Tech, and Marshall University).

NOAA/Delaware Sea Grant, “Grant Assistance Program Support,” \$50,000, PI, 2/2024 – 12/2024 (3-year, \$150,000 award through 2026).

State of Delaware, Office of Management and Budget, “Technical Assistance and Capacity Building Program for Municipal Grant Development,” \$354,000, PI, 7/2023 – 6/2024 (5-year, \$1.77 million award through 6/2027).

Delaware Department of Transportation, “On-Call Support for Planning Applications and Analysis Activities,” \$75,000, PI, 7/2023 – 6/2024.

Delaware Department of Transportation, “On Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$150,000, PI, 7/2023 – 6/2024.

State of Delaware, Office of State Planning Coordination, “General Planning Assistance – On Call,” \$26,396, PI, 7/2023 – 6/2024.

State of Delaware, “Local Government Research and Assistance,” \$203,500, PI, 7/2023 – 6/2024.

2022 – 2023
\$958,066

Delaware Transit Corporation, “Third-Party Evaluation for Testing and Studying Efficacy of Barriers in the Bus Environment,” \$21,100, PI, 12/2021 – 12/2023.

Delaware Emergency Management Agency, “Resilience Action Planning and Implementation,” \$40,000, PI, 7/2022 – 9/2023.

Rossi Group, “Freight Data and Policy Analysis for the Salisbury/Wicomico MPO Long-Range Transportation Plan,” \$5,250, PI, 11/2022 – 9/2023.

Delaware Broadband Office, “Broadband Community Anchor Institution Mapping and Assessment,” \$40,000, PI, 5/2023 – 7/31/2023.

Delaware Department of Transportation, “On-Call Support for Planning Applications and Analysis Activities,” \$100,000, PI, 7/2022 – 6/2023.

Delaware Department of Transportation, “On Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$150,000, PI, 7/2022 – 6/2023.

Joshua M. Freeman Foundation, “Comprehensive Impact Analysis of the Freeman Arts Pavilion,” \$17,550, PI, 7/2022 – 1/2023.

State of Delaware, Office of Management and Budget, “Technical Assistance and Capacity Building Program for Municipal Grant Development,” \$354,000, PI, 8/2022 – 6/2023 (5-year, \$1.77 million award through 6/2027).

State of Delaware, Office of State Planning Coordination, “General Planning Assistance – On Call,” \$25,878, PI, 7/2022 – 6/2023.

State of Delaware, “Local Government Research and Assistance,” \$204,288, PI, 7/2022 – 6/2023.

2021 – 2022
\$779,148

Delaware Department of Labor, “Leadership Development Academy,” \$47,250, PI, 1/2022 – 6/2022.

Delaware Department of Natural Resources and Environmental Control – State Parks, “Youth Conservation Corps Impact Study,” \$17,000, co-PI with Martha Narvaez, 7/2021 – 5/2022.

Delaware Department of State – Division of Historical and Cultural Affairs, “Assessment of Delaware’s Historic Preservation Policy and Governance,” \$45,178, PI, 7/2021 – 9/2022.

Delaware Department of Transportation, “On-Call Support for Planning Applications and Analysis Activities,” \$200,000, PI, 7/2021 – 6/2022.

Delaware Department of Transportation, “On Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$150,000, PI, 7/2021 – 6/2022.

Delaware Department of Transportation, “Project Coordination and Facilitation Services for Dover Air Force Base Compatible Use Study,” \$56,000, PI, 7/2021 – 12/2022.

Delaware Emergency Management Agency, “Recovery Planning Assistance,” \$35,000, PI, 4/2021 – 1/2022.

State of Delaware, Office of State Planning Coordination, “General Planning Assistance – On Call,” \$25,220, PI, 7/2021 – 6/2022.

State of Delaware, “Local Government Research and Assistance,” \$203,500, PI, 7/2021 – 6/2022.

2020 – 2021
\$625,705

Delaware Department of Transportation, “Complete Communities Apps, Analysis, Planning Support, & Toolbox Development Activities,” \$208,332, PI, 7/2020 – 6/2021.

Delaware Department of Transportation, “On Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$184,148, PI, 7/2020 – 6/2021.

Delaware Emergency Management Agency, “Delaware Resilience Fund – Institute for Local Government Leaders,” \$5,000, PI, 10/2020 – 12/2020.

Delaware Office of State Planning Coordination, “General Planning Assistance – On Call,” \$24,725, PI, 7/2020 – 6/2021.

State of Delaware, “Local Government Research and Assistance,” \$203,500, PI, 7/2020 – 6/2021.

2019 – 2020
\$791,599

Delaware Department of Labor, “Leadership Development Academy,” \$46,500, PI, 10/2019 – 6/2020.

Delaware Department of Transportation, “Complete Communities Applications, Analysis, and Planning Support Activities,” \$167,698, PI, 7/2019 – 6/2020.

Delaware Department of Transportation, “Evaluating State of Delaware GIS Coordination and Integration of Geospatial Data and Mapping,” \$74,477, PI, 7/2019 – 6/2020.

Delaware Department of Transportation, “On-Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$246,424, PI, 7/2019 – 6/2020.

Delaware Office of State Planning Coordination, “General Planning Assistance – On Call,” \$24,725, PI, 8/2019 – 6/2020.

Delaware Office of State Planning Coordination, “State Strategies for Policies and Spending,” \$23,025, PI, 8/2019 – 6/2020.

Salisbury-Wicomico Metropolitan Planning Organization, “Long-Range Transportation Plan Update – Freight Planning Assistance,” \$5,250, PI, 8/2019 – 11/2019.

State of Delaware, “Local Government Research and Assistance,” \$203,500, PI, 7/2019 – 6/2020.

2018 – 2019
\$621,154

Delaware Department of Transportation, “Complete Communities Applications, Analysis, and Planning Support Activities,” \$136,621, PI, 7/2018 – 6/2019.

Delaware Department of Transportation, “On-Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$194,543, PI, 7/2018 – 6/2019.

Delaware Office of State Planning Coordination, “General Planning Assistance – On Call,” \$24,240, PI, 9/2018 – 6/2019.

Delaware Office of State Planning Coordination, “General Planning Assistance – Planning Data Integration and Mapping, Phase II,” \$8,000, PI, 12/2018 – 6/2019.

Delaware Office of State Planning Coordination, “General Planning Assistance – Statewide Land Inventory Study,” \$32,500, PI, 12/2018 – 6/2019.

Joshua M. Freeman Foundation, “Comprehensive Impact Analysis of the Joshua M. Freeman Foundation,” \$21,750, PI, 10/2018 – 6/2019.

State of Delaware, “Local Government Research and Assistance,” \$203,500, PI, 7/2018 – 6/2019.

2017 – 2018
\$520,868

Delaware Department of Transportation, “Complete Communities Applications, Analysis, and Planning Support Activities,” \$129,539, PI, 7/2017 – 6/2018.

Delaware Department of Transportation, “On-Call Transportation, Freight, Ports, Aviation, and ITS Planning Activities,” \$242,979, PI, 7/2017 – 6/2018.

Delaware Economic Development Office, “Study of Delaware’s Landscape of Small Business Support Services,” \$49,500, PI, 7/2017 – 8/2017.

Delaware Office of State Planning Coordination, “General Planning Assistance – On Call,” \$24,000, PI, 9/2017 – 6/2018.

New Castle County Department of Land Use, “On Call Planning Assistance,” \$24,900, PI, 6/2017 – 5/2018.

State of Delaware, Division of Small Business, Development, and Tourism, “Policy Research, Stakeholder Engagement, and Strategic Planning Services to Structure the State of Delaware’s Small Business Development Initiatives,” \$49,950, PI, 10/2017 – 12/2017.

2016 – 2017
\$303,712

Delaware Department of Technology and Information, “Broadband Grant Fund Technical Assistance,” \$4,575, PI, 5/2016 – 8/2016.

Delaware Department of Transportation, “Complete Communities Applications, Analysis, and Planning Support Activities,” \$81,552, PI, 7/2016 – 6/2017.

Delaware Department of Transportation, “On-Call Transportation, Freight, And ITS Planning Activities,” \$149,585, PI, 7/2016 – 6/2017.

Delaware Office of State Planning Coordination, “Data Integration and Mapping,” \$35,000, PI, 9/2016 – 6/2017.

Delaware Office of State Planning Coordination, “General Planning Assistance – On Call,” \$18,000, PI, 9/2016 – 6/2017.

Discover Bank and Lightower Fiber Networks, “Crafting Smart Incentives for Impact and Accountability” (sponsored training), \$2,500, PI, February 26, 2016.

Town of Laurel, Delaware, “Strategic Marketing Plan for a Laurel Business Park,” \$12,500, PI, 6/2016 – 12/2016.

2015 – 2016
\$158,812

Broad Valley Micro Fiber Networks, Fibertech Networks, and University of Delaware Sustainable Coastal Communities Initiative, “Picking Up Speed: Delaware Broadband for Economic Development” (sponsored public forum), \$7,000, PI, 3/2015 – 5/2015.

Council for Community and Economic Research (C2ER), “Economic Diversity Data Analysis,” \$5,028, PI, 6/2015 – 9/2015.

Delaware Department of Transportation, “Research to Advance and Support Data Driven Transportation Decision-Making, ADA Access to Transportation Services, and Mobility Management in Delaware,” \$112,500, PI with Julia O’Hanlon (co-PI), 7/2015 – 6/2016.

New Castle County Department of Land Use, “District-based Economic Development Analysis Services,” \$10,000, PI, 6/2015 – 10/2015.

State of Delaware Neighborhood Building Blocks Funds, “Claymont Community Redevelopment Plan Update,” \$24,284, PI, 6/2015 – 12/2016.

2014 – 2015
\$120,129

Delaware Department of Technology and Information, “Broadband Planning Updates,” conducted as part of the National Telecommunications & Information Administration’s State Broadband Initiative, \$20,129 (funding for Q4 2014), PI, 9/2014 – 12/2014.

Delaware Department of Technology and Information, “Broadband Stakeholder Engagement,” conducted as part of the National Telecommunications & Information Administration’s State Broadband Initiative, \$25,000 (funding for full year), PI, 9/2014 – 12/2014.

Delaware Department of Technology and Information, “Broadband Technical Assistance,” conducted as part of the National Telecommunications & Information Administration’s State Broadband Initiative, \$15,000, PI, 9/2014 – 12/2014 (funding for full year).

Delaware General Assembly, “Enhanced Public Safety Services Research for the Claymont Renaissance Development Corporation,” \$20,000, PI, 9/2014 – 6/2015.

Delaware General Assembly, “Investigating the Costs and Benefits of the Taxi Option for Delaware,” \$40,000, PI, 9/2014 – 6/2015.

2012 – 2013

Appalachian Regional Commission, Diversifying Appalachia: Metrics, Tools, Strategies & Guides, \$248,736, project manager with Edward Feser (PI), Geoffrey Hewings (co-PI), and Kenneth Poole (co-PI), 10/2012 – 9/2013.

Internal Funding (as PI or co-PI)

2022 – 2023

University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$21,828, PI, 7/2022 – 6/2023.

2021 – 2022

University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$44,895, PI, 7/2021 – 6/2022.

2020 – 2021

University of Delaware, Delaware Sea Grant, “Delaware Sea Grant Programmatic Review,” \$11,764, PI, 8/2020 – 2/2021.

University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$32,922, PI, 7/2020 – 6/2021.

2019 – 2020

University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$37,425, PI, 7/2019 – 6/2020.

2018 – 2019

University of Delaware Sustainable Coastal Communities Initiative, “Community Development Assistance Projects,” \$32,750, PI, 7/2018 – 6/2019.

2017 – 2018

University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$5,000, PI, 7/2017 – 6/2018.

- 2016 – 2017 University of Delaware Cybersecurity Initiative, “Mapping the Regional Institutional Contexts of US Cybersecurity,” \$29,883, PI with Eli Turkel (project manager), 2/2016 – 6/2017.
- University of Delaware Sustainable Coastal Communities Initiative, “Economic Development Leadership Resource Network,” \$5,000, PI, 7/2016 – 6/2017.
- University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$6,000, PI, 7/2016 – 6/2017.
- 2015 – 2016 University of Delaware Sustainable Coastal Communities Initiative, “Economic Development Leadership Resource Network,” PI, \$5,000, 7/2015 – 6/2016.
- University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$6,000, PI, 7/2015 – 6/2016.
- 2015 University of Delaware Sustainable Coastal Communities Initiative, “Economic Development Leadership Resource Network,” \$11,063, PI, 6/2015 – 8/2015.
- 2014 – 2015 University of Delaware Sustainable Coastal Communities Initiative, “Professional Planning and Policy Assistance,” \$6,000, PI, 8/2014 – 7/2015.
- 2013 – 2014 Mix, Troy, Graduate College Dissertation Travel Grant, University of Illinois at Urbana-Champaign, “Entrepreneurial Universities and Collective Action in Regional Development,” \$2,374, PI, 5/2013 – 5/2014.
- 2008 – 2009 Coastal Community Enhancement Initiative, University of Delaware, “Sussex Economic Development Action Plan,” \$10,000, PI, 7/2008 – 6/2009.
- 2007 – 2008 Coastal Community Enhancement Initiative, University of Delaware, “Enhancing Sussex County’s Broadband Environment,” \$20,000, PI, 7/2007 – 6/2008.
- University Transportation Center, University of Delaware, “Developing Delaware’s Agenda in Transportation within the Northeast Corridor,” \$39,954, co-PI with Edward O’Donnell (co-PI), 7/2007 – 6/2008.

Consulting

- 2021 Masaryk University, “Comparative Public Administration,” \$2,600
- 2020 Masaryk University, “Intermunicipal Cooperation Research,” \$1,100.
- 2019 Center for Regional Economic Competitiveness, “Economic Diversity Analysis,” \$5,000.
- Masaryk University, “Intermunicipal Cooperation Research,” \$1,100.
- 2018 Masaryk University, “Intermunicipal Cooperation Research,” \$1,000.
- Center for Regional Economic Competitiveness, “Economic Diversity Analysis,” \$4,900.

PUBLICATIONS

Peer Reviewed

- 2020 Bakos, Eduard, Nemeč, Daniel, Hruza, Filip, and Troy Mix. Emerging Topics on Inter-Municipal Cooperation in the Czech Republic: Policy Networking, Regionalization and Financial Indicators. *Lex Localis*, 18(3), 579-602.

Articles in Conference Proceedings

- 2016 Mix, Troy, Bakos, Eduard, and Filip Hruza. Advancing Comparative Research on the Extent and Impacts of Intermunicipal Cooperation. In: Špalková, D.; Matějová L. (eds.) *Proceedings of the 20th International Conference Current Trends in Public Sector Research 2016*. Brno: Masaryk University, 2016. pp. 45-51. ISSN 2336-1239. ISBN 97-80-210-8082-9.

Book Reviews

- 2011 Mix, Troy. Review of *Democracy as Problem Solving: Civic Capacity in Communities across the Globe*, by Xavier de Souza Briggs (Cambridge, MA: MIT Press, 2008). *Journal of Planning Education and Research*, 31(1), 109-111.

Professional Reports

- 2025 Barnes, Chase, Willard, Collin, Furman, Andrew, Altman, Sasha, Mix, Troy, and Stephen Metraux. *Summary Assessment of Building Better Communities Investments*. Newark, DE: Institute for Public Administration, University of Delaware, Prepared for New Castle County, Delaware, 37 pages.
- 2023 Mix, Troy and Reidel Vicot. *Comprehensive Impact Analysis of the Freeman Arts Pavilion*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Joshua M. Freeman Foundation, 48 pages.
- 2022 Narvaez, Martha, DeCoursey, William, and Troy Mix. *Delaware State Parks Conservation Corps Impact Study*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for Delaware State Parks, 47 pages.
- 2021 Cohen, Morgan, Willard, Collin, and Troy Mix. *Recover Delaware Resilience Planning Guide*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for Delaware Emergency Management Agency, 38 pages.
- Mix, Troy, Scott, Marcia, Schenk, Ellen, Bruce, Sade, and Carolann Wicks. *Recommendations for State of Delaware GIS Coordination and Governance*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Delaware Department of Transportation, 62 pages.
- 2020 DeCoursey, William, Mix, Troy, and Sean O'Neill. *20 Year Review—Delaware Strategies for State Policies and Spending*. Newark, DE: Institute for Public

- Administration, University of Delaware. Prepared for the State of Delaware, Office of State Planning Coordination, 68 pages.
- 2019 Kelly, Christopher G.; Culpepper Chesser, Margaret; Mix, Troy D. *Assessment of State Land and Facility Inventory Practices*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for State of Delaware, Office of State Planning Coordination, 24 pages.
- Mix, Troy and Ellen Schenk. *Comprehensive Impact Analysis of The Freeman Stage*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Joshua M. Freeman Foundation, 55 pages.
- Taylor, John, Mix, Troy, and John Collins. *Delaware in a Fintech Future*. Wilmington, DE: Delaware Prosperity Partnership, University of Delaware Institute for Public Administration, and the First State Fintech Lab, 40 pages.
- 2018 Mix, Troy, Christopher Kelly, Sean O’Neill, and William McGowan. *Recommendations for Economic Development Action through Delaware’s Division of Small Business*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for Delaware Department of State, Division of Small Business, 26 pages.
- Mix, Troy, Christopher Kelly, and Sean O’Neill. *Delaware’s Small Business Landscape*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for Delaware Department of State, Division of Small Business, 70 pages.
- 2017 Mix, Troy. *New Castle County Land Use Analysis*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for Department of Land Use, New Castle County, Delaware, 62 pages.
- Mix, Troy. *Economic Analysis of the 273 Corridor*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for Department of Land Use, New Castle County, Delaware, 60 pages.
- 2015 Center for Regional Economic Competitiveness and West Virginia University. *Appalachia Then and Now: Examining Changes to the Appalachian Region Since 1965 - Technical Report*. Arlington, VA: Center for Regional Economic Competitiveness. Prepared for the Appalachian Regional Commission, Washington, DC. 180 pages (specific contributions comprised pages 6-14).
- 2014 Mix, Troy and Edward Feser. *Statistical Portrait of Economic Diversity in Appalachia*. Champaign, IL: Regional Economics Applications Laboratory. Prepared for the Appalachian Regional Commission, Washington, DC. 109 pages.
- Feser, Edward, Troy Mix, Mark White, and Ken Poole. *Economic Diversity in Appalachia: Statistics, Strategies, and Guides for Action*. Champaign, IL: Regional Economics Applications Laboratory. Prepared for the Appalachian Regional Commission, Washington, DC. 62 pages.

- 2009 Mix, Troy and Matthias Wendt. *Broadband Opportunities for Sussex County*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the University of Delaware Coastal Community Enhancement Initiative, Newark, DE. 42 pages.
- Mix, Troy and Xuan Jiang. *Demographic Multipliers in Delaware*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Office of State Planning Coordination, Dover, DE. 46 pages.
- McGowan, William and Troy Mix. *Sussex Economic Development Action Plan*. Georgetown, DE: Sussex Economic Development Action Committee. 22 pages.
- 2008 Mix, Troy and Rachael Hurley. *Fiscal Impacts of Development: Literature Review and Discussion*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Office of State Planning Coordination, Dover, DE. 40 pages.
- Mix, Troy and Manoj Doss. *Greater Georgetown Area Comprehensive Market Analysis*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Greater Georgetown Chamber of Commerce, Georgetown, DE. 61 pages.
- Delaware Office of Management and Budget, Office of State Planning Coordination and Troy Mix. *Cabinet Committee on State Planning Issues Report to the Governor and the 144th General Assembly*. Dover, DE: State of Delaware. 35 pages.
- 2007 Mix, Troy. *Town of Odessa Planned Neighborhood Development District*. Odessa, DE: Town of Odessa Planning Commission. 18 pages.
- 2006 Mix, Troy, Martin Wollaston, and William DeCoursey. *Town of Odessa Comprehensive Plan*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Town of Odessa, DE. 60 pages.
- Mix, Troy, Marcia Scott, Julia O’Hanlon, Maria Aristigueta, William McGowan, and Lisa McIlvaine. *Delaware CEDS: A Comprehensive Economic Development Strategy for the State of Delaware*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Delaware Economic Development Office, Dover, DE. 154 pages.
- 2005 Mix, Troy, Jonathan Justice, Barrett Edwards, and Garrett Wozniak. *Town of Middletown Comprehensive Plan*. Newark, DE: Institute for Public Administration, University of Delaware. Prepared for the Town of Middletown, DE. 80 pages.
- 2004 Mix, Troy. *Town of Viola Comprehensive Plan*. Dover, DE: Office of State Planning Coordination. Prepared for the Town of Viola, DE. 33 pages.

Policy Briefs

- 2021 McGregor, Kirsten and Troy Mix, “Recover Delaware: Focus on Funding,” Newark, DE: Institute for Public Administration, 3 pages.
- Cohen, Morgan, Willard, Collin, and Troy Mix, “Recover Delaware Roundtable #2: Digitization,” Newark, DE: Institute for Public Administration, 3 pages.

PRESENTATIONS

Research Conference Presentations

- 2025 Smart Regional Industrial Policy for AI: New Ground or Retread? A Typology of Ordinary and Dynamic Capabilities (online presentation), Smart Cities International Conference (SCIC) 13th Edition, Bucharest, Romania, December 5, 2025.
- What if we never charged a partner for services ever again?, Consortium of University Public Service Organizations, Wichita, KS, April 23, 2025.
- Central and Eastern Europe and USA: Strategic Challenges for Governance and Universities, Invited Panelist, American Society for Public Administration Annual Conference, Washington, DC, March 30, 2025.
- 2024 Strategic Challenges Faced by Public Administration Higher Education Worldwide, Invited Panelist, Transylvanian International Conference in Public Administration, Cluj-Napoca, Romania, October 2, 2024.
- Engaged University Futures for New Industrial Policy, Transylvanian International Conference in Public Administration, Cluj-Napoca, Romania, October 3, 2024.
- 2023 Bringing Theory to Life for Over 25 Years: The Theory/Practice Connection and the Delaware Model in the 21st Century, Panelist, Network of Schools of Public Policy, Affairs, and Administration Annual Conference, Pittsburgh, PA, October 12, 2023.
- Positioning Engaged Public Administration in Higher Education, Invited Presentation, Virtual conference on Rethinking the engaged university and the role of PA programs in reaching out towards the community, Babeş-Bolyai University, Cluj, Romania, September 27, 2023.
- 2019 Measuring the Gig Economy at the State and Local Level, Council for Community and Economic Research Annual Conference, St. Louis, MO, June 6, 2019.
- 2018 Mapping the regional institutional context of the cybersecurity industry, 57th Southern Regional Science Association Meetings, Philadelphia, PA, March 17, 2018.

- 2017 Understanding and acting on rural broadband deficiencies in Delaware, University of Delaware Smart Cities & Sustainable Energy Symposium, Newark, DE, November 29, 2017.
- Five ways economic diversity can help you monitor regional transformation, 57th Annual Conference of the Council for Community and Economic Research, Denver, CO, June 14, 2017.
- 2016 Entrepreneurial universities and collective action in regional development, 55th Southern Regional Science Association Meetings, Arlington, VA, April 1, 2016.
- 2013 Characterizing local economic diversity in Appalachia: linking industry, workforce skills, function and location, 52nd Southern Regional Science Association Meetings, Washington, DC, April 5, 2013 (co-authors: Edward Feser and Geoffrey Hewings).
- 2012 Regional cooperation in economic development: fact, fiction and policy variety, 53rd Annual Conference of the Association of Collegiate Schools of Planning, Cincinnati, OH, November 4, 2012 (co-presenter: Edward Feser).
- Local governments and the provision of business incentives (poster), 42nd Annual Conference of the Urban Affairs Association, Pittsburgh, PA, April 20, 2012.
- 2010 Beyond misunderstandings: the practice and promise of case study research in regional planning, 51st Annual Conference of the Association of Collegiate Schools of Planning, Minneapolis, MN, October 7, 2010 (co-presenter: Andrew Isserman).

Selected Presentations to Public and Policy Audiences

- 2025 Introducing the Collaborative for Innovation in Delaware Corporate Governance, Executive Strategic Planning Conference, Dewey Beach, DE, October 23, 2025.
- Lightning Talk: The Importance of Maritime Trade to Our Region, Water Resources Association of the Delaware River Basin: Value of Water Conference, October 15, 2025.
- Workforce Development for the Clean, Green, and Blue Economy, Water Resources Association of the Delaware River Basin: Workforce Development Meeting, Camden, NJ, September 5, 2025.
- Beyond Prediction: Preparing for Future Economies, Greater Georgetown Chamber of Commerce, Economic Forecast Lunch, Georgetown, DE, September 3, 2025.
- 2024 Strategic Awareness for Operational Effectiveness, Delaware Department of Human Resources Project and Process Leadership Program, Dover, DE, November 13, 2024.,
- 2023 This I Believe About Economic Development, Georgetown Chamber of Commerce Economic Development Lunch, Georgetown, DE, February 1, 2023.

- 2022 Launching the Grant Assistance Program, Delaware League of Local Governments Dinner, September 22, 2022.
- 2020 Improving Economic Resilience During and After COVID-19, Delaware Resilient and Sustainable Communities League (RASCL) Annual Summit, December 8, 2020.
- Economic Development and Your Community, Delaware Municipal Clerks Institute, Webinar, September 18, 2020.
- 2019 Freight + Economic Development, American Council of Engineering Companies (ACEC) Delaware, Dover, DE, October 3, 2019.
- 2018 Redesigning Delaware’s Approach to Economic Development, APA Delaware Regional Conference, Rehoboth Bay, DE, October, 25, 2018.
- 2017 Understanding and enhancing Delaware’s landscape for small business development, 2017 Delaware Institute for Local Government Leaders, Dover, DE, November 8, 2017.
- Prioritizing investments in Delaware’s complete communities, Walkable Bikeable Delaware Summit, Dover, DE, May 4, 2017.
- Developing your strategy for economic development, Delaware Planning Education Program, Dover, DE, April 28, 2017 (co-presenters: Maureen Feeney Roser and Ann Marie Townshend).
- Harnessing technology for place-based economic development, Wilmington, DE, April 18, 2017 (co-presenter: Sarah Kackar).
- Economic development and your community, Municipal Clerks Certificate Training Program, Dover, DE, March 10, 2017.
- 2016 Creating and structuring time for innovation at university public service organizations, Annual Consortium of University Public Service Organizations (CUPSO) Conference, Athens, OH, April 7, 2016 (presented for “Innovation from Within” plenary panel session).
- Analyzing economic diversity, Pennsylvania Economic Development Institute and the Pennsylvania Economic Development Association, Webinar, January 27, 2016 (co-presenter: Mark White).
- Putting data to good use, training presented through the Economic Development Leadership Resource Network, University of Delaware, Newark, DE, January 22, 2016 (co-presenter: Claudia Caruso).
- 2015 Putting data to good use, training presented through the Economic Development Leadership Resource Network, University of Delaware, Georgetown, DE, October 23, 2015 (co-presenter: Claudia Caruso).

State of broadband in southern Delaware, Picking Up Speed: Delaware Broadband for Economic Development forum, sponsored by Broad Valley Micro Fiber Networks, Fibertech Networks, and the University of Delaware Sustainable Coastal Communities Initiative, Georgetown, DE, May 20, 2015.

Economic diversity & lessons for economic development practice, Shale Symposium: What Communities Need to Know, sponsored by Federal Reserve Bank of Cleveland and Multi-State Shale Research Collaborative, Wheeling, WV, March 19, 2015.

Understanding & marketing your local economy, training presented through the Delaware Academy for Local Government Leadership, Dover, DE, February 20, 2015.

2014 Web-Enabled Benchmarking of Economic Diversity and Structure, Association for University Business and Economic Research Conference, Portland, OR, October 12, 2014.

Analyzing Economic Diversity: Demonstrating an Economic Diversity Webtool, Council for Community and Economic Research, Webinar, March 11, 2014 (co-presenter: Mark White).

2013 Measuring economic diversity in Appalachia and the United States, 53rd Annual Conference of the Council for Community and Economic Research, Nashville, TN, May 22, 2013.

Unsolicited advice: lessons for impacting public policy, Network for European-U.S. Regional and Urban Studies (NEURUS)-International Certificate on Urban & Regional Development (ICURD) Workshop and Seminar, Champaign, IL, April 10, 2013.

2009 Broadband in Delaware: the local government role, 21st Annual Delaware Institute for Local Government Leaders, Rehoboth Beach, DE, October 26, 2009.

2008 Charting Livable Delaware's progress, Annual Delaware GIS Conference, Dover, DE, April 23, 2008.

Critical long term budget policy issues: research and policy ideas discussion with academics, spring meeting of the National Association of State Budget Officers, Little Rock, AR, April 11, 2008 (panel participant).

2007 An interactive, GIS-based model for projecting consumer spending in New Castle County, Delaware, Annual Towson University GIS Conference, Towson, MD, March 19, 2007 (co-presenter: Andrew Homsey).

Podcast Hosting

Host for episodes produced through the University of Delaware Institute for Public Administration's podcast *First State Insights*. Episodes available at <https://soundcloud.com/first-state-insights>

2025 Exporting the Delaware Model: Building Public Administration Bridges in Brno

	Engaged Universities, Public Administration, and Democracy in Central and Eastern Europe Building a Healthier Senegal
2024	How To Implement (just about) Anything Maritime History and Comic Books with The Shipping Lawyer Toward an Upwing Future
2023	Building an Export Business Spotlighting Local Journalism Universities for Democratic Citizenship
2022	DIY Public Relations Making It in Delaware (And the USA) Entrepreneurship for Social Impact Convening Startup Communities Making Sense of Maritime Shipping Tales of Small Business Success Launching the Delaware Black Chamber of Commerce Logistics: There and Back Again Mapping the Infrastructure Investment Landscape Tracking the Elyte Energy Journey Spotlighting Mountaineer Logistics Navigating the Job Reckoning Advancing Supply Chain Integration Visions of Recovery: A Sociological Perspective Visions of Recovery: Advancing Racial Justice
2021	Visions of Recovery: Community Philanthropy for Resilience Logistics Tech in the Wild Visions of Recovery: Advancing Emergency Management Mapping Logistics Technology Visions of Recovery: Leveraging Libraries for Vital Communities Visions of Recovery: Bridging the Digital Divide Visions of Recovery: Reimagining Long-Term Care Pandemic Lessons for Higher Education Spotlighting Women’s Entrepreneurship Shortline Rail on Delmarva A Delaware Founder’s Story with Garry Johnson Recast Your City: How to Save Your Downtown with Small-Scale Manufacturing Insider Coverage on Freight and Supply Chain Trends Developing Skills for Remote Work Calibrating Public Accountability Back to the Office Economics of Remote Work Remote Work + Office Space Managing Remote Work
2020	Targeting Distribution + Logistics for Economic Development in Central DE Election 2020 and the Future of Entrepreneurship + Innovation in Delaware

Reporting on Logistics Trends with Paul Page
 A Delaware Founder's Story with Kasai Guthrie
 A Delaware Founder's Story with Dr. Jalaal Hayes
 Nurturing the Delaware Innovation Space
 COVID-19 Response and Recovery in Delaware
 Redevelopment in Delaware and a Vision for Downtown Newport
 A Delaware Founder's Story with Mark Kennedy
 Elements of Successful Startup Ecosystems
 Inclusive Economic Development for Recovery
 Fintech in the First State
 Workforce Development for Infrastructure
 Warehouse Space Needs and Market Trends
 Getting Perdue Farms' Products to Market
 Dot Foods in Delaware
 Training Underrepresented Entrepreneurs in Delaware
 Craft Beverage Production in Delaware
 Delaware's Economic Development Response to COVID-19
 Supporting Delaware's Small Businesses through COVID-19

Events Organized and Hosted

2017 – present	Delmarva Freight Summit, Organized for the Delaware Department of Transportation, Held annually in June.
2016 – present	Delaware Winter Freight Meeting, Organized for the Delaware Department of Transportation, Held annually in December.
2022	<p>Clean Energy Grants, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, May 11, 2022.</p> <p>Water Infrastructure Opportunities, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, April 13, 2022.</p> <p>Coordinating Infrastructure Investments for Delaware, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, March 9, 2022.</p> <p>Pursuing + Managing Grants for Your Communities, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, February 9, 2022.</p> <p>Resilience Resolutions, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, January 12, 2022.</p>
2021	<p>Inclusive Downtown Revitalization, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, December 8, 2021.</p> <p>Mental and Civic Health, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, November 10, 2021.</p>

Infrastructure Resilience, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, October 13, 2021.

Focus on Funding, Recover Delaware Information Session, Organized for the Delaware Emergency Management Agency, September 30, 2021.

Networks for Resilience, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, September 8, 2021.

Food Security, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, August 11, 2021.

Digitization, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, July 14, 2021.

Introduction to Recover Delaware, Recover Delaware Roundtable, Organized for the Delaware Emergency Management Agency, June 9, 2021.

HONORS AND RECOGNITIONS

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| 2023 | Reinventing Delaware Finalist for <i>Move2Delaware</i> , a talent attraction and retention initiative, Pete du Pont Freedom Foundation |
| 2021 | Nominee, Technical.ly Delaware “Culture Builder of the Year” |
| 2018 – present | Certified Workshop Leader, Strategic Doing Institute |
| 2014 | Outstanding Doctoral Student, University of Illinois at Urbana-Champaign, Department of Urban and Regional Planning. |
| 2010 – 2011 | List of Teachers Ranked as Excellent by their Students, University of Illinois at Urbana-Champaign, Spring 2010 and 2011. |
| 2008 – present | Member, American Institute for Certified Planners. |

RESEARCH EXPERIENCE

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| 2011 – 2014 | Research assistant to Edward Feser, Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign. |
| 2010 | Research assistant to Andrew Isserman, Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign. |

EXTRAMURAL SERVICE

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|------|--|
| 2025 | Contributor, Regulatory Sandbox Subcommittee of the Delaware AI Commission |
| 2023 | Founding member, <i>Move2Delaware</i> , a talent attraction and retention initiative |

2017 - 2018 Member, Executive Committee, Delaware Chapter of the American Planning Association

2015 – 2017 Member, Legislative Affairs, Advocacy, Economic Development & Education (LEAD) Committee, Delaware Arts Alliance

UNIVERSITY SERVICE

2025 Member, Professional policy staff promotion review committee, Joseph R. Biden, Jr. School of Public Policy and Administration.

2023 - Present MPA Faculty Committee, Joseph R. Biden, Jr. School of Public Policy and Administration.

2023 - Present Member, Community Engagement Scholars Faculty Review Board, University of Delaware.

2022 Search committee member – Institute for Public Administration.
Assistant Policy Scientist (chair)
Policy Scientist

MPA Faculty Committee, Joseph R. Biden, Jr. School of Public Policy and Administration.

2021 Member, Professional policy staff promotion review committee, Joseph R. Biden, Jr. School of Public Policy and Administration.

Search committee member – Administrative Specialist III, Institute for Public Administration.

2019 Member, Committee to Transition the Biden School to Status as a Freestanding College at the University of Delaware.

2017 Chair, Search committee – Policy Scientist, Institute for Public Administration.

Search committee member – Sponsored Programs Coordinator, Institute for Public Administration.

2016 Chair, Professional policy staff promotion review committee, School of Public Policy and Administration.

Search committee member – Communications Specialist, Institute for Public Administration.

Search committee member – Marine Advisory Service Specialist, University of Delaware Sea Grant College Program; Communications Specialist, Institute for Public Administration.

- 2015 Member, Professional policy staff promotion review committee, School of Public Policy and Administration.
- 2012 Panel moderator, The Role of Land-Grant Universities in the Twenty-First Century, The Morrill Act at 150: The Future of Public Higher Education, University of Illinois at Urbana-Champaign, October 26, 2012.
- 2010 – 2012 President, Doctoral Students in Urban Planning, University of Illinois at Urbana-Champaign.
- 2008 Conference committee, Creating a Livable Delaware: Pathways for Enhancing Prosperity and Quality of Life, University of Delaware, March 25, 2008.
- 2007 Ex officio member, University of Delaware Task Force on Economic Development Initiatives.

ACADEMIC AND PROFESSIONAL MEMBERSHIPS

American Planning Association
American Society for Public Administration